Department of the Navy Financial Improvement Program



Validation Package Reference Guidance

Assistant Secretary of the Navy (Financial Management and Comptroller)

Office of Financial Operations (FMO)

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Department of the Navy Financial Improvement Program Validation Package Guidance

OVERVIEW

In support of the Department of Defense's (DOD) goal to achieve an unqualified audit opinion, the Assistant Secretary of the Navy (Financial Management and Comptroller), Office of Financial Operations (FMO) developed the Department of the Navy (DON) Financial Improvement Program (FIP). One key initiative of the DON FIP involves taking action to discover impediments to producing "clean" financial data or similarly, "validating" that no significant impediments exist. Where significant impediments (or deficiencies) are discovered, corrective actions will be developed, undertaken, and ultimately "validated" to ensure completeness. In the end, management will assess the "cleanness" of its financial information, leading to a formal assertion of audit readiness.

The Office of the Under Secretary of Defense (Comptroller) (OUSD(C)) developed business rules and a formal assertion process and format. The DON developed its Validation Package structure and process to comply with the OUSD(C) direction, as well as provide to management a consistent, comprehensive means to assess the reliability of its financial information.

In general, the DON anticipates producing "validation packages" for each financial statement line item for both the General and Working Capital Funds. A Validation Package, defined, is: A compilation of documents that identify internal control, business processes and procedures, information systems, transaction detail, evidential matter, organization charts, and resolutions to known deficiencies used to support the *Validation Phase* of the OUSD Financial Improvement Business Rules. In essence, the process of producing the Validation Package can be viewed as discovery, where processes, internal controls, and audit evidence are documented, assembled, and evaluated. Benefits derived from developing the Validation Package include:

- Discovery of unknown problems
- Developing a comprehensive understanding of how business events are accounted for, and appear in financial statements
- Identification of improvement opportunities
- Provide a solid means to facilitate and support an audit

GUIDANCE OBJECTIVE

This document is intended to provide <u>high-level</u> guidance to those organizations and individuals tasked with preparing validation packages. Detailed training and training

material will be available and provided **before** actual effort commences. Revisions to this guidance will be provided as necessary.

ROLES AND RESPONSIBILITIES

FMO will prioritize, coordinate, and initiate discovery/documentation efforts that lead to the assembly of a Validation Package. Because multiple organizations are involved in accounting for a business event through to the financial statements, it will be a challenge in linking all processes to form a complete picture of how everything fits together. Each major command/activity, along with their Defense Finance and Accounting Service (DFAS) partner, will be responsible for compiling validation packages, certifying the accuracy of the contents, and submitting the packages to the FMO for consolidation and rollup at the DON level. FMO will consolidate departmental level processing, principally documented by DFAS-CL, and incorporate into a final package for formal assertion. Table 1 below summarizes Validation Package contents with the expected owner for developing content material. The OUSD(C) tab is a format prescribed by OUSD(C) for package delivery and will be discussed later.

Table 1: Validation Package Format with Responsible Organizations

OUSD(C) Tab	Торіс	Respons	ible O	rganiz	ation
		Commands DFAS Field Sites	CL	FMO	System Owners
1	Business Process Memorandum, Flow Chart(s), GAO Checklist(s), Internal Control Questionnaires, Internal Control Assessment, and Directives	√	✓	√	
2	General Ledger Transaction Detail Information, Balance Verification, and Reconciliation(s)	√	✓	√	
3	Evidential Matter	√	✓	✓	
4	Validation Summary (Management Assertion Letter and Completed Assertion Checklist)			✓	
5	Explanation of Corrective Actions Taken	✓	✓	√	
6	Findings and Summary of Corrective Actions Taken	√	√	√	
7	Organization Charts and Point of Contact List	✓	✓	√	
8	FISCAM and SAS 70/88 Audit Date(s)				✓

OUSD(C) Tab	Торіс	Respons	ible O	rganiz	ation
		Commands DFAS Field Sites	DFAS CL	FMO	System Owners
9	FISCAM and SAS 70/88 Audit Reports				✓
10	Hardware, Software, and Interfaces				✓
11	Type of Data Produced				✓
12	Telecom/Network Information				✓
13	Certifications/Accreditations				✓
14	System/End User Locations				✓
15	Location of Systems Documentation				✓
16	Data Type/Summary of Transactions (Number, Type, Dollar Value)				✓
17	List of Authorized Users				✓
18	List of On-Going or Planned Reviews				✓

PRODUCING A VALIDATION PACKAGE

I. Validation Package Process

Once the decision is made to begin a discovery/documentation effort to produce a Validation Package, the principal actions are as follows:

- 1. Plan for Validation
- 2. Document Processes & Compile Support
- 3. Assess Internal Control
- 4. Submit Package to FMO

The sections below provide specific information for each of the areas listed above to assist in producing and completing a Validation Package. Examples and instructions to assist in documenting detailed information about information systems, management controls, policies and procedures, and organization infrastructure and organization related to existing financial management business events are also provided. Table 2 below

defines specific steps to be used to support validation package efforts for your organization.

Table 2: Validation Package Process

Step		Action		Task	Organization
Prepare Validation Package					
	1.	Plan for Validation			
	1.	Plan for Validation			
			1.1	Define scope, requirements, and timetable for validation	Command & DFAS-Field Site
			1.2	Review recent audit reports, laws, rules and regulations	Command & DFAS-Field Site
			1.3	Review applicable USSGL accounts and definitions	Command & DFAS-Field Site
			1.4	Compile DDRS-AFS drill downs (if applicable)	WCF Activities
	2.	Document Processes & Compile Support			
			2.1	Identify transaction-related processes applicable to the financial statement line item from the business process matrix	Command & DFAS-Field Site
			2.2	Document business process memorandum and flow chart including systems involved	Command & DFAS-Field Site
			2.3	Document the organization structur e and point of contact list	Command & DFAS-Field Site
			2.4	Gather all transaction detail and evidential matter for the financial statement line item	Command & DFAS-Field Site
			2.5	Perform balance verification and reconciliation to determine the validity of balances	FMO for GF, WCF Activities
			2.6	Document findings found during balance verification	Commands & DFAS-Field Sites
			2.7	Gather applicable system information including FISCAM or SAS 70/88 audit reports or document detailed system validation requirements in the absence of a FISCAM or SAS 70/88 audit	Systems Owners
			2.8	Prepare an explanation of actions taken to correct identified deficiencies	Commands & DFAS-Field Sites
	3.	Assess Internal Control			
			3.1	Complete GAO checklist and internal control questionnaire	Commands & DFAS-Field Sites
			3.2	Identify and document risk in the business process memorandum and flow chart	Commands & DFAS-Field Sites
			3.3	Identify and document control activities in the business process memorandum and flow chart	Commands & DFAS-Field Sites
			3.4	Document the assessment of internal control using the internal control assessment worksheet	Commands & DFAS-Field Sites
			3.5	Document findings found during internal control assessment and prepare an explanation of actions taken to correct the deficiencies	Commands & DFAS-Field Sites
	4.	Submit Package for Validation			
			4.1	Send completed package to FMO	Commands

II. Prepare Validation Package

For each of the package areas below, a description is included to explain the procedures or documentation needed to complete the validation package. In some cases, additional information is provided after the description to help further explain the requirement(s).

1. Plan for Validation

1.1 Define scope, requirements, and timeframe for validation

FMO will work with Commands to develop project scope, define resource requirements, and to develop an overall approach for the Validation effort. Commands will need to size their organizations, to define where pockets of materiality exist inside their organizations. This will help prioritize documentation/discovery efforts to achieve the most efficient use of resources.

1.2 Review recent audit reports, applicable laws, rules, and regulations

Commands should become familiar with recent audit reports, laws, rules, and regulations associated with the validation objective. Processes and procedures should be authorized in accordance with laws, regulations, and policies that govern financial management in establishing principles, standards, systems, procedures, and practices necessary to comply with financial management statutory and regulatory requirements applicable to the Department of Defense. The two principal regulatory documents are the FMR and FASAB. FMO will provide this information as part of initiation efforts for a validation package.

1.3 Compile applicable United States General Ledger (USSGL) accounts and definitions

Understanding the applicable USSGL accounts and definition, as well as the relations of the accounts to the financial statement line items, is necessary to assessing the appropriateness for how a transaction was accounted. FMO will provide applicable USSGL accounts and definitions as part of the initial efforts for a validation package. Additionally, FMO will provide account "crosswalks" to the financial statement line. Posting logic for DFAS systems is being documented and assessed by DFAS and will be distributed when available.

1.4 Compile Defense Departmental Reporting System Audited Financial Statement (DDRS-AFS) drill downs

Part of validation is making sure that financial statement line balances reconcile with supporting sub-ledgers. Since this information is not readily available for the General Fund, FMO will compile this information at the DON level. WCF activities should be able to access and produce period-end reports. This information will be included as supporting evidence in the validation package.

For a listing of recent audit reports, laws, rules and regulations to consider when compiling the validation package, *see Appendix A*. Also, refer to *Appendix B* for applicable USSGL accounts to consider for each financial statement line item

2. Document Processes & Compile Support

2.1 Identify transaction-related processes applicable to the financial statement line item from the business process matrix

Each financial statement line is a result of financial transactions associated with business events and processes. The Business Process matrix (not all-inclusive) in table 3 below demonstrates the relationships between financial statement line items/general ledger accounts and common business processes.

The matrix is composed of row and column headings: Line Items/Accounts and Transaction-Related Processes. The row heading includes account categories derived from the June 2004 U.S. Standard General Ledger (see U.S. Treasury, Financial Management Service website http://www.fms.treas.gov). The column heading, displays eight common transaction-related business processes. The relationship between the line item/account and transaction-related processes is indicated with a "check mark" (). To illustrate, Receivables, Inventory and Related Property, and Revenue are part of the Billing process (see columns, Line Items/Accounts and Transaction-Related Processes, respectively). Similarly, Funds Control, Billing, Cash Receipts, and Financial Reporting are transaction-related processes that affect Receivables. (See Business Process Matrix by line item at Appendix C).

Table 3: Business Process Matrix

Line Items/Accounts (USSGL)	Transaction-Related Processes							
(USSGL)	Funds Control	Billing	Cash Receipts/ Refunds	Returns	Purchasing/ Acquisition	Cash Disbursements	Payroll	Financial Reporting
Fund Balance With Treasury / Cash	√		✓	√		√	√	✓
Receivables – Intragovernmental	√	√	√					√
Advances to Others / Prepayments	√					√		√
Inventory and Related Property	√	>		✓	√	√		√
Investments	√		✓		✓	√		✓
General Property, Plant, and Equipment	√			√	√	√		√
Liabilities	√					√		√

Line Items/Accounts (USSGL)	Transaction-Related Processes							
(CBSGL)	Funds	Billing	Cash	Returns	Purchasing/	Cash	Payroll	Financial
	Control		Receipts/		Acquisition	Disbursements		Reporting
			Refunds					
Revenue	✓	✓	√	✓				√
Expenses	√				√	√	√	√

Source: GAO/PCIE Financial Audit Manual (with revisions)

2.2 Document business process flow chart and memorandum including systems involved

Identify and document the procedures, processes, and control points for deriving the balance(s) being asserted. Include the systems that are used and the flow of data from field level to departmental level. This should be done in business process memorandums and flow charts. Identify all systems that have detail that make up the balance(s) being asserted as ready for audit. Management should keep a copy of this documentation as a reference guide to their financial management processes and systems. Additionally, the processes and procedures included in the validation package should be periodically updated and maintained.

Business Process Flow charts and Memorandum

Each organization should prepare sufficient documentation to clearly describe and illustrate the financial management system; such documentation includes memorandums and flow charts. Flow charts provide a good mechanism to document business processes.

Business Process Flow Charts

The flow chart should complement the related business process memorandum and summarize the significant transaction flows in terms of (1) input and report documents, (2) processing steps, (3) files used, (4) systems involved, (5) interfaces with other business processes, (6) output reports, (7) accruals and accounting adjustments, and (8) management control/internal control procedures such as reconciliations, schedules, etc. Additionally, the method(s) of communication used to share the status of steps throughout the process should be documented (i.e. mail, email, etc.). Communication between the organizations that perform dependent steps is crucial to the efficiency of the process when one step within the process cannot start until another step is completed. The business processes should be clearly identified in the flow chart (See Sample Flow Chart at *Appendix D*). Microsoft Visio software is the preferred software to assist in business process flow chart creation. Figure 1 below depicts process flow diagram symbols for your reference. Figure 2 depicts the preferred business process flow chart format.

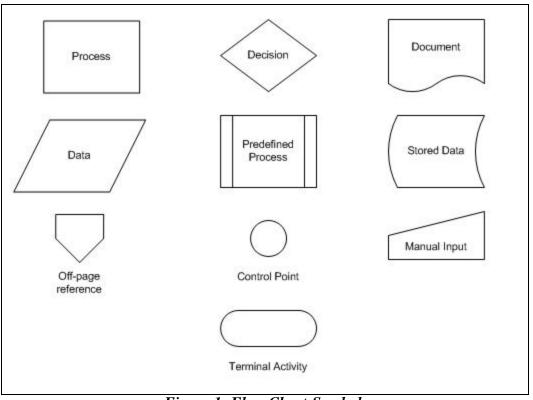


Figure 1: Flow Chart Symbols

Use in Flow Chart

Process: Computational steps or processing functions

Decision: Based on a relational condition, select from (branch to) multiple

processes

Document: Readable data

Data: General Input/Output of information

Predefined Process: Sub-routine/Procedure used to indicate a process that is

defined elsewhere

Stored Data: Data in information system

Off-page reference: Continue a flow chart at a different place either on or off

the same piece of paper

Control Point: Denotes management/internal control points

Manual Input: Manual Input from the Keyboard to Memory

Terminal Activity: Start, Stop or End

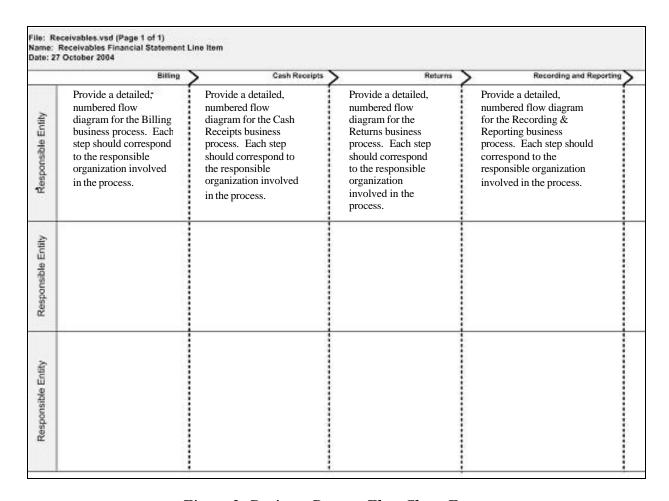


Figure 2: Business Process Flow Chart Format

Business Process Memorandum

The business process memorandum is a narrative that accompanies the flow diagrams. It should:

- Identify the business process transactions and each significant financial management system included in the business process.
- Describe interfaces with other business processes (see Business Process Matrix *Appendix C*).
- Identify financial statement line items and general ledger accounts included in the business process.
- Identify internal controls (e.g. separation of duties and account reconciliations).
- Describe the operating policies and procedures relating to the processing of business transactions.
 - o *These operating policies and procedures* should include, but are not limited to:

- The types of forms used (including form numbers);
- Staff positions involved in initiating a transaction;
- Accounting methods;
- Source documents utilized;
- How transactions are processed and the process flow to the financial statement balance:
- Identifying the systems involved; and
- Control activities such as, controls over information processing, physical control over vulnerable assets, segregation of duties, and accurate and timely recording of transactions and events.

Each organization should obtain an understanding of and should document the following for each process in the business process memorandum:

- a) The manner in which transactions are initiated:
- b) The nature and type of records, journals, ledgers, and source documents, and the accounts involved;
- c) The processing involved from the initiation of transactions to their inclusion in the financial statements, including the nature of computer files and the manner in which they are accessed, updated, and deleted; and
- d) The process used to prepare the organization's financial statements and budget information, including significant accounting estimates, disclosures, and computerized processing

Table 4 below is the preferred format for the business process memorandum.

Table 4: Business Process Memorandum Format

Business Process Title				
Organizations Responsible for Business Process: Organization Full Name Organization Full Address	Business Process Points of Contact (POC): POC Name POC Phone Number POC Email			
Purpose: Explain the purpose the business pro	ocess.			
Prepared By: Organization Name Date: Date Prepared	Primary Point of Contact: Name, Phone, Email			
Process Description: Provide a detailed explanation of the business process. Indicate the steps in the process in which documentation or reports are produced by writing the report name by the associated step.				

The relationships between line items/accounts and transaction-related processes must be included in the business process flow chart and memorandum. Flow charts and memorandums should be as detailed as possible and include all transaction-related processes.

2.3 Document the organization structure and a point of contact list

Each organization should provide their current organizational structure, illustrating the levels of authority throughout the organization. The organization chart should show the lines of responsibility between departments of an organization.

For each step identified in the flow chart, identify the person(s) that are responsible for ensuring the steps are completed. The point of contact listing should indicate the key personnel, their responsibilities, organization, phone number, and email.

2.4 Gather all transaction detail and evidential matter for the financial statement line item

Transaction Detail

General Ledger transaction detail and supporting information from feeder systems should be available for all transactions that make up the financial statement account balance(s) being asserted. Ensure the total of the detail equals the balance of the line item. This includes all accounting adjustments that have an effect on the ending balance of a line item reported on the financial statements.

Evidential Matter

Consolidate evidential matter that supports the financial statement transactions or map where the evidential matter is located for easy and expedient retrieval. Audit evidence should be readily available to support the audit engagement.

Evidential matter consists of transaction supporting documents that provide a reasonable basis that the organization's transactions are appropriately recorded and reported. This requires that organizations maintain evidence regarding the five management assertions embodied in financial statement components. AU Section 326 of the AICPA Professional Standards lists the following five management assertions:

- Existence or occurrence management has only included items in an account or transaction class that actually have occurred or exist.
- <u>Completeness</u> management has included in an account or transaction class all items that should be included.
- Rights and obligations management has only included in asset accounts those items for which the company has a legal right and only included in liability accounts those items for which the company has a legal obligation.

- <u>Valuation or allocation</u> management has included items in an account or transaction class at the correct amount and those items have been properly summarized.
- <u>Presentation and disclosure</u> management has properly classified and disclosed all items included in the financial statements.

A description of the supporting evidential matter should be documented in the process memorandum and flow charts. Where practical, evidential matter should be included in the package, otherwise, the organization should include detailed information of where the evidential matter is located. Evidential matter may include, but is not limited to the following:

- 1) Invoices
- 2) Contracts
- 3) Receiving Reports
- 4) Summary Spreadsheets
- 5) Journal Vouchers
- 6) Details for Estimations

Supporting evidential matter should be labeled to show the relationship (audit trail) between numbers in supporting documents and the descriptions (titles) of those documents. Additionally, how amounts are computed to support line items/accounts should be clearly explained.

2.5 Perform balance verification and reconciliation to determine the validity of balances (Note: General Fund will not be able to perform balance reconciliations because command level statements are not available. Until command level statements are developed, FMO will perform reconciliations at the departmental level.)

Balance Verification

To ensure that the total of the detail equals the balance of the line item/account, supporting documentation should be reviewed to determine whether a balance is properly stated. For example, invoices for property and equipment purchases might be reviewed. Additionally, balance verification can be realized by recalculating or recomputing amounts, checking the mathematical accuracy of records by footing or crossfooting, and by tracing journal postings, subsidiary ledger balances, and other details to corresponding general ledger accounts. For example, an organization might recalculate accrued interest from a list of investments, foot the list (whether prepared manually or by computer), and trace the total to the general ledger amount. Obtaining and evaluating documentation from a third party also provides line item/account balance or transaction verification.

Reconciliation

A detailed description/flow chart of the reconciliation process should be included in the validation package. The detailed description should describe how the line

item balance is fully supported by the General Ledger, how the General Ledger is fully supported by the Subsidiary Ledgers, and how each transaction in the Subsidiary Ledgers is supported by the appropriate evidential matter. The description should demonstrate that the data is readily available and should provide POCs for the data. A reconciliation schedule should be performed and maintained to ensure that the total of the detail equals the balance of the line item.

Figure 3 below is a sample reconciliation schedule that shows the reconciliation of the balance sheet line item, the trial balance, Journal Vouchers and Import Sheets, Data Call information via the Data Collection Instrument (DCI), and Summary Spreadsheet.

Environmental Lia			(DEDD 6 d0)	0-4-		
Accrued Environm			(DERP funded)	Costs		
Reconciliation Sch	nedule					
			Current Liability	Noncurrent Liability	<u>Total</u>	Reference
Financial Statement - Balance Sheet			516,113	2,616,014	3,132,127	DON Annual Financial Statements
Trial Balance			(in thousands)	(in thousands)	(in thousands)	
That balance	Navy		516,113,000.00	2,616,014,000.00	3,132,127,000.00	Trial Balance for Environmental Liabilities
Journal Vouchers and Import Sheets						
	Navy					
		JV 24	(79,117,000.00)	(269,011,000.00)	(348,128,000.00)	Journal Voucher ID AT17AC1_1804-24
		J∨ 53	335,841,000.00	(376,424,000.00)	(40,583,000.00)	Journal Voucher ID AT17AC1 1804-53
		Import Sheet	259,389,000.00	3,261,449,000.00	3,520,838,000.00	38
		Total	516,113,000.00	2,616,014,000.00	3,132,127,000.00	
DCI						
	Navy		516,133,000.00	2,615,994,000.00	DCI - Data Call Report	Tab 3.A
ER, N Spreadsheet			516,113	2,616,014	3,132,127	Tab 3
			(in thousands)	(in thousands)	(in thousands)	
			Reconciliation to T	rial Balance		
		DCI Report	516,133,000.00			
		Trial Balance	516,113,000.00			
		Difference	20,000.00	a typo error, which al	so caused the noncurr 20K. However, the am	overstated by 20K due to ent amount of the liabili ount on the trial balance

Figure 3: Sample Reconciliation Schedule

The balance mapping spreadsheet in Figure 4 below is another reconciliation sample that shows the relationship between the amounts on the balance sheet, by activity, and by system. This reconciliation process may also serve as an audit trail between system, activity, and financial statement amounts.

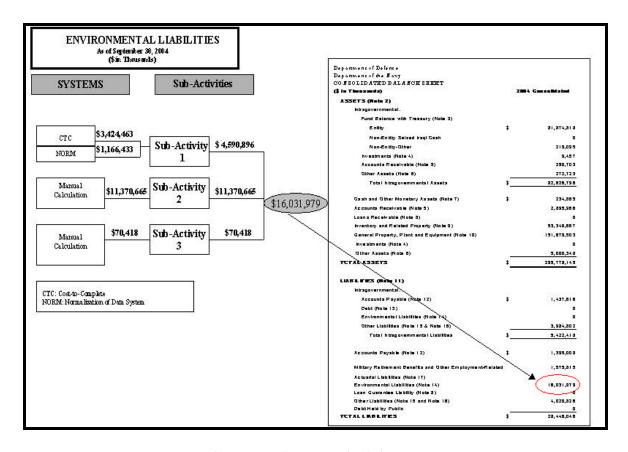


Figure 4: Sample Reconciliation Schedule w/Activities

Note: Auditors will need to review all the documentation associated with the reconciliations. Thus, activities as well as commands, will need to perform and support reconciliations of their transactions to source documents.

2.6 Document findings found during balance verification

When accounting errors, deficiencies in internal controls, and/or other issues/problems that may affect the financial statement line item are identified during package compilation the commands/activities and DFAS should develop written findings to assist FMO in understanding the need for taking corrective action. FMO will work with the command/activities and DFAS to determine corrective actions to resolve the issue/problem. These findings will be incorporated in the DON FIP so that planned corrective actions and timeframes to address the issue/problem can be established.

The written finding should answer the following questions:

1. What is the requirement? -- Provide sufficient information so that the reader will be able to determine what is the required or desired state or what is expected from the transaction-related processes, accounting procedures and

- operations, and internal control. *Common sources for criteria are laws, regulations, policies, procedures, best or standard practices, or assertions.*
- 2. What is the issue/problem? Provide evidence of what was actually found regarding the financial statement situation.
- 3. What caused the issue/problem? Provide persuasive evidence on the factor or factors responsible for the difference between the requirement and the issue/problem.
- 4. What is the effect of the issue/problem? Provide a clear, logical link to establish the impact of the difference between what was found (issue/problem) and what should be (requirement). If possible, the effect should be in quantifiable terms. If the results cannot be projected, the finding should be limited to the item tested or identified.
- 5. What is the recommended corrective action? Provide clear actions to be taken to correct the identified issue/problem.

To place the issues/problems in proper perspective, a description of the work performed that resulted in the finding should be provided. In addition, the related assertion and account balance for the financial statement line item being asserted should be provided. Table 5 below is an example of a finding related to a financial statement line item.

Table 5: Sample Finding

Finding #1 - 2003 Accrued Unfunded Annual Leave (Note 15.A, Line 2.M)

Account Balance: \$2,269,191,420.95

Related Assertion: Completeness

Description of Work Performed: FMO footed, cross-footed, and recalculated the Accrued Unfunded Annual Leave schedule provided as supporting documentation to substantiate the financial statement account balance. In addition, FMO attempted to trace the total account balance from the trial balance to the supporting documentation. However, during our limited substantive tests the deficiency listed below was found.

What is the requirement?

The summarization of other liability transactions should not be understated.

What is the issue/problem?

The total amount summarized on the accrued leave liability spreadsheet, which is used to record liabilities was not accurately stated. Additionally, appropriate reviews of accounting entries included on summary spreadsheets were not performed or were inadequate. (See workpaper "Accrued Leave Liability Spreadsheet").

What caused the issue/problem?

The leave amounts for all activities were not properly carried over to the total column on the spreadsheet.

What is the effect of the issue/problem?

Account balance misstatement. Accrued Unfunded Annual Leave is understated by \$1,498,065.

What is the recommended corrective action?

We recommend that DFAS-CL document correction of the summary spreadsheet formula and document any needed adjustments to correct the misstatement. Additionally, we recommend that DFAS-CL perform adequate and appropriate reviews of transactions and accounting entries to include reconciling detailed records that are accurately summarized to the account balance.

Spreadsheets prepared by an accounting staff member to support accounting transactions should be reviewed and verified by another staff member to ensure that the spreadsheet calculations are accurately stated. Additionally, after an accounting staff member records the appropriate entry in the accounting system per the spreadsheet, the account balance in DDRS-AFS should be reviewed and verified by another staff member to ensure that the account balance and the supporting documentation agree.

2.7 Gather applicable system information including FISCAM or SAS 70/88 audit reports or document the applicable system validation requirements in the absence of a FISCAM or SAS 70/88 audit (to be completed by the system owner)

Include all Financial Information Security Audit Manual Controls (FISCAM) or Statement of Auditing Standard (SAS) 70/88 Audit Reports and point of contact information in the validation package. If no FISCAM / SAS audit has been performed, provide the following:

- 1. Hardware, Software, and Interfaces: Prepare a description of the major hardware and software of the system(s) identified in the process memorandum and flow chart and interfaces with other systems. The description should include interface descriptions. At a minimum, the location of the document containing this information should be provided.
- 2. Type of Data Produced: For each system identified in the process flow, describe what type of data the system produces for the financial statements, e.g., accounting transactions. At a minimum, the location of the document containing this information should be provided.
- 3. Telecom/Network Information: For each system identified in process flow, prepare a description of telecommunications devices and networks used with the system. At a minimum, the location of the document containing this information should be provided.
- 4. Certifications/Accreditations: Include a copy of the most recent certifications and accreditations of the system for each system identified in the process memorandum and flow chart. For example, this should include the identification of when the last DoD Information Technology Security Certification and Accreditation Process (DITSCAP) certification and accreditation was performed and include a copy of the most recent Systems Security Authorization Agreement (SSAA). At a minimum, the location of the reports, reviews, certifications and accreditations should be provided.
- 5. System/End User Locations: Identify the system location(s) and end user locations for each system identified in the process memorandum and flow chart. At a minimum, the location of the document containing this information should be provided.
- 6. Location of Systems Documentation: Identify the location(s) of systems documentation for each system identified in the process flow.
- 7. Data Type/Summary of Transactions (Number, Type, Dollar Value): For each system identified in the process memorandum and flow chart, identify the type, dollar value, and number of transactions processed in the system in a month and year. In addition, the organization should identify which transactions are material to the financial statement line item being

- validated. At a minimum, the location of the document containing this information should be provided.
- 8. List of Authorized Users: For each system identified in the process flow, list the type of system users. A type of user would be described as a certain category of employees or an organization's activity within an organization. At a minimum, the location of the document containing this information should be provided.
- 9. List of On-Going or Planned Reviews: If there are any ongoing or planned system reviews, document when the reviews will be complete. Include a copy of the most recent Financial Management Improvement Act (FFMIA) compliance review, DISA readiness reviews, or any other reviews that are ongoing or planned.

2.8 Prepare an explanation of actions taken to correct identified deficiencies

Complete all the corrective actions for the material deficiencies related to the financial statement line item being validated. Provide a statement that identifies which corrective actions have been completed related to deficiencies associated with the financial statement line item. Comprehensive corrective action plans for identified deficiencies that are not part of the DON FIP should be fully documented.

Prepare an explanation of the actions taken to fix previously identified or existing problems and incorporate the explanation in the assertion letter or include as attachment to the letter. Be very specific.

Explanation of the Actions Taken:

A status of all FIP corrective actions related to the line item should be included in the validation package. This requires that organizations provide a summary of the corrective actions completed for all known material weaknesses and reportable conditions related to the financial statement line item or a reference to the FIP which documents the completion of all corrective actions related to the financial statement line item.

3. Assess Internal Control

3.1 Complete GAO checklist and internal control questionnaire

Internal control is a collection of cost-effective procedures designed to provide reasonable assurance that an organization's objectives are being achieved, assets are safeguarded, policies are followed, and resources are used economically and efficiently for the purposes intended. Additionally, internal control procedures should provide reasonable assurance that transactions are properly recorded, processed, and summarized to permit the preparation of the financial statements. Internal control is not one event, but a series of actions and activities that occur throughout an agency's organization on an ongoing basis. Internal controls should meet both external financial reporting and performance management objectives. The highlighted area below provides internal control reference information for federal managers.

OMB Circular A-123 states, that agencies and individual Federal managers must take systematic and proactive measures to (i) develop and implement appropriate, cost-effective management control for results-oriented management; (ii) assess the adequacy of management controls in Federal programs and operations; (iii) separately assess and document internal control over financial reporting consistent with the process defined in Appendix A (OMB Circular A-123); (iv) identify needed improvements; (v) take corresponding corrective action; and (vi) report annually on internal control through management assurance statements.

The DON is required to prepare and submit to the Under Secretary of Defense (Comptroller) an annual Statement of Assurance, as required by the Federal Managers' Financial Integrity Act (FMFIA) of 1982. This Statement addresses the management controls and financial management systems of the DON, and makes disclosures required by the FMFIA, including the reporting of business risk and plans to correct them. The Department of Defense (DOD) Directive 5010.38, "Management Control Program," and DOD Instruction 5010.40, "Management Control Program Procedures," direct that the Head of each DOD Component provide to the Secretary of Defense, by November 15 of each year, a Statement of Assurance based on a general assessment of the effectiveness of their management controls.

The United States Government Accountability Office (GAO) / President's Council on Integrity and Efficiency (PCIE) Financial Audit Manual (FAM) includes the tool "Checklist for *Federal Accounting, Reporting, and Disclosures*" (http://www.gao.gov/special.pubs/gaopcie/fam1050fardchecklist.pdf).

The checklists and questionnaires are helpful internal control documentation tools that provide a systematic, organized, and structured approach to preparing or reviewing/auditing organization financial statements. These documents should be completed for every applicable financial statement line item.

The detailed questions are to be answered "no," "N/A" (not applicable), or "yes." For some questions, "no" answers might indicate departures from professional standards or from policies. All "no" and "N/A" answers should be explained. It is not necessary to create additional documentation to support the "yes" answers, but a column is provided on the checklist to insert a reference to related documentation ("ref."). The questions are summarized; for most questions, there is a reference to professional literature that provides more detail. Table 6 and 7 shows samples of an internal control questionnaire and checklist, respectively.

Table 6: Sample Investments Internal Control Questionnaire

Financial Statement Li	ne Item•		Investments		
Fund Financial Stateme			Balance Sheet,	Genera	ıl Fund
Line Item Balance (FY		tal Q.	\$ 9,801,000	Genera	ii runu
NonFederal:	2004) mu agovernmen	iai &	\$ 9,001,000		
Management Assertion	1.	F.	xistence or Occu	irronco	
Control Objective	Risk of Potential	,	ernal Control	Y, N,	Explanation
Control Objective	Misstatement	1110	Activity	N/A	Laplanation
1. Recorded investments should be supported by	1.1 Recorded investments are not supported by	1.1.1 D occur b	o reconciliations etween		
appropriate detailed records that are accurately	appropriate detailed records that are accurately		nents subsidiary and the General		
summarized and reconciled to the account balance.	summarized and reconciled to the account	Ledger	account balances? MR Vol. 4,		
to the account balance.	balance.		r 3, para. 030601)		
2. Access to investments	2.1 Records are accessible	2.1.1 D	o controls exist to		
records should be permitted only in accordance with	in a manner not permitted by laws, regulations, and		access to nents records is in		
laws, regulations, and	management policy.		ince with laws,		
management policy.		_	ons, and		
3. Recorded investments	3.1 Investment		ement policy? o controls exist to		
transactions, underlying	transactions, underlying		recorded		
events, and related	events, and related		ents transactions,		
processing procedures should be authorized by	processing procedures are not authorized by federal		ring events, and processing		
federal laws, regulations,	laws, regulations, and		ires are authorized		
and management policy.	management policy.		ral laws,		
		_	ons, and ement policy?		
4. Recorded investments	4.1 Recorded investment	4.1.1 H	ave procedures		
transactions should be	transactions are not		tablished		
approved by appropriate individuals in accordance	approved by appropriate individuals in accordance		ng the approval of d investments		
with management's general	with management's	transac			
or specific criteria.	general or specific criteria.				
5. Recorded investments	5.1 Recorded investment		appropriate		
transactions should represent events that	transactions do not represent events that		ing documentation erlying events		
actually occurred and	actually occurred leading		le that will lead to		
should be properly	to improper classification.	proper o	classification?		
classified.			cumentation		
			be based on initial entation including		
			ng reports, bills, of		
		lading,	job sheets, etc.		
			nore accurate		
			nal documentation be considered as		
			riate. (DoD FMR		
			Chapter 3, Key		
		Account #5)	ting Requirement		

(T	6 1 T	611D		
6. Transactions recorded in the current period should	6.1 Transactions recorded in the current period do	6.1.1 Do controls exist to ensure that investments		
represent economic events	not represent economic	transactions are recorded		
that occurred during the	events occurring during	on a timely basis?		
current period.	the current period.	on a timery basis:		
7. Controls should be	7.1 Controls are not in	7.1.1 Are responsibilities		
established to prevent any	place to prevent	for initiating, evaluating,		
person from having	uncontrolled access to	and approving		
uncontrolled access to both	both investments and	investments transactions		
investments and records.	records.	segregated from those for		
		detail accounting, general		
		ledger, and other related		
		functions?		
		7.1.2 Are responsibilities		
		for maintaining detail		
		investments accounting		
		records segregated from		
		those for general ledger		
		entries?		
		7.1.3 Is the periodic		
		agreement/reconciliation		
		of detailed investments		
		accounting records to the		
		general ledger records		
		reviewed by a person		
		independent of		
		investments management		
		and accounting functions?		
		7.1.4 Is the "U.S.		
		Treasury Securities Issued by Public Debt" account		
		balance reconciled with		
		the trust fund portfolios		
		periodically, at least		
		annually?		
Management Assertion	2:	Completeness		
			X/ NI	Elone4ion
Control Objective	Risk of Potential Misstatement	Internal Control Activity	Y, N, N/A	Explanation
1. All accounts related to	1.1 Certain accounts	1.1.1 See internal control	1 \(/ A	
investments should be	related to investments are	activity for assertion #1,		
included in the financial	not included in the	control objective #1 and		
statements. All investments	financial statements or	#5.		
should be disclosed.	disclosed properly.			
2. All valid investments	2.1 Certain investments	2.1.1 See internal control		
transactions should be	transactions are not	activities for assertion #1,		
recorded and properly	recorded and properly	control objectives #1, and		
classified.	classified.	#3 - #5.		
3. The summarization of	3.1 The summarization of	3.1.1 Are all transactions		
investments transactions	investment transactions	must be traced to		
should not be understated.	are understated.	individual source records?		
		(DoD FMR Vol. 1,		
		Chapter 14, Key		
		Accounting Requirement #8)		

Management Assertion	3:	Valuation or Allo	ocation	
Control Objective	Risk of Potential Misstatement	Internal Control Activity	Y, N, N/A	Explanation
1. Investments included in	1.1 Investments included	1.1.1 See internal control		
the financial statements	in the financial statements	activity for assertion #1,		
should be valued on an	are not valued on an	control objective #5.		
appropriate valuation basis.	appropriate valuation			
	basis.			
2. Investments transactions	2.1 Investments	2.1.1 See internal control		
should be recorded at	transactions are not	activities for assertion #2,		
correct amounts.	recorded at correct	control objective #2.		
	amounts	2126 : 4 1 4 1		
		2.1.2 See internal control		
		activities for assertion #1, control objective #1.		
Management Assertion	1.	Rights and Oblig	otions	
Control Objective	Risk of Potential	Internal Control	Y, N,	Explanation
Control Objective	Misstatement	Activity	N/A	Explanation
1. Recorded investments	1.1 Investments	1.1.1 Does management	14/11	
should be owned by the	transactions are either not	policy include a provision		
entity.	owned by the DON	for periodic inspection or		
	component or ownership	confirmation of		
	status is unclear.	investments?		
2. Investments should be the	2.1 Investments do not	2.1.1 See internal control		
entity's rights at a given	represent the entity's	activity for assertion #1,		
date.	rights as of a given date.	control objective #3.		
Management Assertion	5:	Presentation and	Disclos	sure
Control Objective	Risk of Potential	Internal Control	Y, N,	Explanation
•				
	Misstatement	Activity	N/A	
1. Investments accounts	1.1 Investments accounts	1.1.1 See internal control	N/A	
1. Investments accounts should be properly	1.1 Investments accounts are not properly classified	1.1.1 See internal control activities for assertion #1,	N/A	
1. Investments accounts should be properly classified and described in	1.1 Investments accounts are not properly classified and described in the	1.1.1 See internal control activities for assertion #1, control objective #1, #3,	N/A	
1. Investments accounts should be properly classified and described in the financial statements.	1.1 Investments accounts are not properly classified and described in the financial statements.	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4.	N/A	
Investments accounts should be properly classified and described in the financial statements. Accounting principles	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures	N/A	
Investments accounts should be properly classified and described in the financial statements. Accounting principles related to investments are	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure	N/A	
I. Investments accounts should be properly classified and described in the financial statements. Accounting principles related to investments are applied consistently from	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally	N/A	
Investments accounts should be properly classified and described in the financial statements. Accounting principles related to investments are	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting	N/A	
I. Investments accounts should be properly classified and described in the financial statements. Accounting principles related to investments are applied consistently from	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to	N/A	
I. Investments accounts should be properly classified and described in the financial statements. Accounting principles related to investments are applied consistently from	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied	N/A	
I. Investments accounts should be properly classified and described in the financial statements. Accounting principles related to investments are applied consistently from	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period.	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period.	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period?	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period.	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period?	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information required to be disclosed for	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all information required to be	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes contain all information	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information required to be disclosed for	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all information required to be	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes contain all information required by the	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information required to be disclosed for	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all information required to be	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes contain all information required by the Department of Defense Financial Management Regulation; Form and	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information required to be disclosed for	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all information required to be	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes contain all information required by the Department of Defense Financial Management Regulation; Form and Content (Office of	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information required to be disclosed for	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all information required to be	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes contain all information required by the Department of Defense Financial Management Regulation; Form and Content (Office of Management and Budget	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information required to be disclosed for	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all information required to be	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes contain all information required by the Department of Defense Financial Management Regulation; Form and Content (Office of Management and Budget Bulletin No. 01-09); and	N/A	
1. Investments accounts should be properly classified and described in the financial statements. 2. Accounting principles related to investments are applied consistently from period to period. 3. The financial statements or footnotes thereto should contain all information required to be disclosed for	1.1 Investments accounts are not properly classified and described in the financial statements. 2.1 Accounting principles related to investments are not applied consistently from period to period. 3.1 The financial statements or footnotes thereto do not contain all information required to be	1.1.1 See internal control activities for assertion #1, control objective #1, #3, and #4. 2.1.1 Have procedures been established to ensure that federal generally accepted accounting principles related to investments are applied consistently from period to period? 3.1.1 Do controls exist to ensure the financial statements/footnotes contain all information required by the Department of Defense Financial Management Regulation; Form and Content (Office of Management and Budget	N/A	

Table 7: Sample GAO/PCIE FAM "Checklist for Federal Accounting, Reporting, and Disclosures" (with revisions)

•							
Assets	Yes,	Explanation					
Investments	No						
	or						
	N/A						
Investments in federal (i.e., Treasury) securities include (1) nonmarketable par value Treasury securities, (2) market-based Treasury securities expected to be held to maturity, (3) marketable Treasury securities expected to be held to maturity, and (4) securities issued by other federal organizations. Nonfederal securities include those issued by state and local governments, privat corporations, and government-sponsored enterprises. (SFFAS 1, par. 62; OMB Bulletin 01-09, p. 20, section 3.3) Are investments in federal securities reported							
separately from investments in nonfederal securities? (SFFAS 1, par. 67; OMB Bulletin 01-09, p. 20, section 3.3)							
Are investments in federal securities initially recorded and reported at their acquisition cost or amortized acquisition cost (less an allowance for losses, if any)? (SFFAS 1, par. 68 & 69; OMB Bulletin 01-09, p. 20, section 3.3) Are investments in federal securities acquired							
in exchange for nonmonetary assets recognized at the fair market value of either the securities acquired or the assets given up, whichever is more definitively determinable? (SFFAS 1, par. 68)							
Subsequent to acquisition, are investments in federal securities reported at their carrying amount (i.e., acquisition cost) adjusted for amortized premium or discount? (SFFAS 1, par. 70-71; OMB Bulletin 01-09, pp. 59 & 60, section 9.5)							
Is the interest method (i.e., effective interest rate multiplied by the carrying amount) used in amortizing the premium or discount over the life of the treasury security? (SFFAS 1, par. 71)							
Is the market value of market-based and marketable securities disclosed? (SFFAS 1, par. 72; OMB Bulletin 01-09, pp. 59 & 60, section 9.5)							

Assets Investments	Yes, No or	Explanation
	N/A	
Are investments grouped by type of security, such as marketable or market-based Treasury securities? (SFFAS 1, par. 72)		
Are investment securities, which are initially expected to be held to maturity, reclassified as securities available for sale or early redemption, if significant unforeseeable		
circumstances cause a change in the organization's intent or ability to hold these securities to maturity? (SFFAS 1, par. 72 & 73; OMB Bulletin 01-09, pp. 59 & 60, section 9.5)		
If so, is the market value of such securities disclosed? (SFFAS 1, par. 72 & 73; OMB Bulletin 01-09, pp. 59 & 60, section 9.5)		
Does the organization disclose any other information relative to understanding the nature of reported investments, such as permanent impairments? (OMB Bulletin 01-09, p. 60, section 9.5, item B)		

3.2 Identify and document risk in the business process memorandum and flow chart

Within each business process risk of a potential misstatement may exist. Asking the following questions may help to identify risks:

- What must go right for proper reporting?
- How could we fail to report accurately?
- What could go wrong in the process?
- What processes require the most judgment?
- What processes are most complex?
- How do we know whether we are achieving our objectives?
- Where are our vulnerable areas?

Risk should be documented in the memorandum and each risk point should be clearly indicated by number within the appropriate business process on the corresponding flow chart. The internal control questionnaire can be helpful in determining risk of a potential misstatement for a financial statement line item.

3.3 Identify and document control activities in the business process memorandum and flow chart

For each risk identified in the business process a control activity to mitigate the risk should be identified and documented in the memorandum and flow chart. Determine how the risk should be managed and decide what actions are necessary to mitigate the risk.

3.4 Document the assessment of internal control using the internal control assessment worksheet

Organization managers need to continually assess and evaluate their internal control structure to assure that it is adequately operated, appropriately updated, and whether objectives are being achieved. Additionally, managers need to examine internal control to determine performance, necessary improvements, and whether it helps identify and address major risks for fraud, waste, abuse, and mismanagement.

The internal control assessment worksheet below was modeled after the Account Risk Analysis and Specific Control Evaluation tools that are part of the Financial Audit Manual (FAM) developed by the U.S. Government Accountability Office (formerly, General Accounting Office (GAO)) and the President's Council on Integrity and Efficiency (PCIE).

Completing an internal control assessment for validation purposes will be useful as it relates to the achievement of objectives in the three major control categories: 1) effectiveness and efficiency of operations 2) reliability of financial reporting and 3) compliance with laws and regulations.

The Internal Control Assessment Worksheet in Table 8 presents the results of an internal control assessment. The title and description of each column in the worksheet appear in Table 9 below.

Table 8: Sample Internal Control Assessment Worksheet

T. 10 . 14						
Internal Control Assessment Worksheet						
FINANCIAL STATEMENT LINE I		tments				
FINANCIAL STATEMENT:	Balar	ice Sheet, DON	General Fund			
LINE ITEM BALANCE (as of Sep. 3		1,000				
ACCOUNTS: 1610, Investments in U	J.S. Treasury Securit	ies Issued by the	e Bureau of the	Public Debt		
1612, Premium on U.S. Treasury Secur	rities Issued by the B	Sureau of the Pu	blic Debt			
1613, Amortization of Discount/Premi	um on U.S. Treasury	Securities Issue	ed by the Burea	u of the Public l	Debt	
		Transaction-	Effectiveness			
Assertions	Control Risk	Related	of Control			Workpaper
and Risks	Factors	Process	Activities	Control Risk	Nature & Extent of Tests	Title
Existence or Occurrence. Investments do						
not exist at a given date, and recorded						
	No significant control				Traced account balance back to source	
during a given period.	risk factors identified.	Acquisition	Effective	Low	documentation.	
Completeness. Investment transactions and						
	No significant control		Ecc. v.	T	Confirmed investments with U.S.	
financial statements or are incomplete.	risk factors identified.	AFS Reporting	Effective	Low	Treasury.	
Valuation or Allocation. Investments have		Periodic			(1) Verified accuracy of source data.	
	No significant control risk factors identified.	Reconciliation	Effective	Low	(2) Recalculated interest income and	
statements at appropriate amounts.	risk factors identified.	Reconcination	Effective	Low	amortized premium/discount.	
(1) Parriawad aumontina						
Rights. DON does not have certain rights	No significant control	Allotment			(1) Reviewed supporting documentation. (2) Reviewed footnote	
to investments.	risk factors identified.	Authority	Effective	Low	disclosure.	
Presentation and Disclosure. Investments					(1) Determined appropriateness of	
have not been properly classified, described,	· ·			_	footnote disclosures. (2) Reviewed	
and/or disclosed.	risk factors identified.	AFS Reporting	Effective	Low	accounting principles used.	

Note: The internal control assessment sample provides a high-level description of the nature and extent of tests performed. Internal control assessments should be as detailed as possible. Training and/or contractor support will be available to assist with internal control assessment.

Table 9: Internal Control Assessment Titles and Descriptions

COLUMN TITLE	COLUMN DESCRIPTION
Assertions / Risks	The five management representations embodied in the DON financial statements and the associated control risks.
Control Risk Factors	Internal or external factors that are more likely than not to influence the effectiveness of the organization's control environment. Control risk factors are "significant" if they are more likely than not to result in material weaknesses or reportable conditions. (Note: Risk factors in the organization's control environment should be considered when they affect the organization's and/or DON general ledger accounting and financial reporting processes.)
	The Internal Control Questionnaire can be used to determine control risk factors that exist in the absence of related internal control activities. For example, if a risk of a potential misstatement is identified and there is no control activity in place to mitigate the risk, a control risk factor should be identified on the Internal Control Assessment Worksheet. Additionally, the GAO checklist may be useful in determining control risk factors.
Transaction-	Various control activities take place within a transaction-related process.
Related Process	Identify the transaction-related process in which the control activities being assessed takes place.
Effectiveness of	The effectiveness of the organization's internal control activities to prevent
Control Rick	or detect material misstatements in an assertion. The effectiveness of control activities is assessed at one of three levels based on the assessed levels of control risk: • Effective –control risk are "low:" substantial reliance on internal control is warranted. • Moderately Effective – control risk "moderate:" moderate reliance on internal control is warranted. • Ineffective – control risk is "high:" no reliance on internal control is warranted.
Control Risk	 The risk that material misstatements will not be prevented or detected by the organization's internal control activities. Control risk is assessed at one of three levels based on the number of findings (i.e., material weaknesses or reportable conditions): Low – controls will prevent or detect misstatements that could occur in an assertion. Moderate – controls will more likely than not prevent or detect misstatements that could occur in an assertion. High – controls will more unlikely than likely prevent or detect misstatements that could occur in an assertion. (Description of assessed levels can be found in GAO/PCIE FAM, July 2001, page 370-2.)
Nature & Extent of Tests	Describe the nature and extent of test performed to determine effectiveness of internal control.
Workpaper Title	Reference to documentation that supports the organization's internal control assessment.

3.5 Document findings found during internal control assessment and prepare an explanation of actions taken to correct the deficiencies

Refer to sections 2.6 and 2.8 for finding requirements and corrective action explanations.

4. Submit Package for Validation

4.1 Send completed package to FMO

Each validation package should be organized into the following sections to support the required package structure for delivery to DoDIG. This format was prescribed by OUSD(C) for standardization of validation packages.

TAB/				
SECTION	PACKAGE INFORMATION			
SECTION				
	• Directives (see section 1.2)			
	• Business Process Memorandum and Flow Chart(s) (see sections 2.2, 3.2,			
	and 3.3)			
	• Internal Control Questionnaire(s) (see section 3.1)			
	• GAO Checklist(s) (see section 3.1)			
1	• Internal Control Assessment (see section 3.4)			
	• General Ledger Transaction Detail Information (at a minimum, include			
	detailed information of where the General Ledger Transaction data is			
	located) (see 2.4)			
2	• Balance Verification and Reconciliation(s) (see section 2.5)			
	Evidential Matter (at a minimum, include detailed information of where			
3	the evidential matter is located) (see section 2.4)			
	Not Applicable to Commands/Activities and DFAS			
4	(Leave a Placeholder)			
5	• Explanation of Corrective Actions Taken (see section 2.8)			
	• Findings (see 2.6 and 3.5)			
6	• Summary of Corrective Actions Taken (see section 2.8)			
	• Organization Chart(s) (see section 2.3)			
7	• Point of Contact List (see section 2.3)			
	FISCAM and SAS 70/88 Audit Date(s) and Point of Contacts Information			
8	(see section 2.7)			
9	• FISCAM and SAS 70/88 Audit Reports (see section 2.7)			
10	• Hardware, Software, and Interfaces (see section 2.7 #1)			
11	• Type of Data Produced (see section 2.7 #2)			

12	• Telecom/Network Information (see section 2.7 #3)
13	• Certifications/Accreditations (see section 2.7 #4)
14	• System/End User Locations (see section 2.7 #5)
15	• Location of Systems Documentation (see section 2.7 # 6)
16	• Data Type/Summary of Transactions (Number, Type, Dollar Value) (see section 2.7 #7)
	List of Authorized Users (at a minimum, include detailed information of
17	where the list is located) (see section 2.7 #8)
18	• List of On-Going or Planned Reviews (see section 2.7 #9)

The method of delivery to FMO will be provided through separate correspondence. For further assistance, the following email address may be used to submit questions regarding validation guidance.

DON_FIP@navy.mil

III. Validation Package Indexing

All documents included in the validation package must be labeled. Document titles are necessary to provide an easy reference for the reviewers and to identify specific work completed by the organization. Titles also provide a control to identify lost or misplaced documents. References between documents should be clearly identified on each document by its appropriate title.

Appendix A: Recent Audit Reports, Laws, Rules and Regulations

Line Item	Policy, Laws, and Regulations	Audit Reports
Fund Balance With Treasury	 FBWT Reconciliation Procedures Supplement to the Treasury. Treasury Financial Manual I TFM 2-5100, November 1999, page 8, section F, Undisbursed Appropriation Account Ledger http://www.fms.treas.gov/tfm/vol1/supplements/v1p2c510/v1p2c510.pdf#search='fms_9206653' DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 100501 http://www.dod.mil/comptroller/fmr/ 	 DoD IG: Adjustments to the Intergovernmental Payments Account (D- 2003-034), December 10, 2002. http://www.dodig.osd.mil/audit/reports/fy03/03-034.pdf NAS: Department of the Navy's Fund Balance with Treasury Account (FOUO), October 19, 2004 http://www.hq.navy.mil/NavalAudit/ DoD IG: Controls Over DoD Closed Appropriations (D-2003-133), September 15, 2003 http://www.dodig.osd.mil/audit/reports/fy03/03-133.pdf
Investments	DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1006 http://www.dod.mil/comptroller/fmr/	, to Torpus
Accounts Receivable	DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1007 http://www.dod.mil/comptroller/fmr/	NAS: Fiscal Year 2002 Department of the Navy General Fund Reimbursable Transactions at Selected Activities, May 27, 2004 http://www.hq.navy.mil/NavalAudit/
Other Assets	 Federal Acquisition Regulation parts 32 (Contract Financing), 48 (Value Engineering), and 52 (Solicitation Provisions and Contract Clauses) http://farsite.hill.af.mil/reghtml/regs/far2afmcfars/fardfars/far/Far1toc.htm#TopOfPage 5 CFR Part 1315, "Prompt Payment" http://www.fms.treas.gov/prompt/5cfr1315.txt DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1008 http://www.dod.mil/comptroller/fmr/ 	
Cash and Other Monetary Assets	SF 1219, Statement of Accountability, Guidance: DoD Financial Management Regulation, Volume 5, Chapter 22 http://www.dod.mil/comptroller/fmr/ DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1009 http://www.dod.mil/comptroller/fmr/	

Line Item	Policy, Laws, and Regulations	Audit Reports
Loans Receivable	National Defense Authorization Act for FY 1996, Public Law 104-106 Stat. 186 Section 2801 http://lcweb2.loc.gov/law/usa/us040106.pdf#search='Public%20Law%20104106 Federal Credit Reform Act of 1990 http://www.fms.treas.gov/ussgl/creditreform/fcra.html	
Inventory and Related Property	1. DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1010 http://www.dod.mil/comptroller/fmr/ 2. Statement of Federal Financial Accounting Standards (SFFAS) No. 3 "Accounting For Inventory and Related Property" http://www.fasab.gov/pdffiles/sffas-3.pdf 3. USD(C) Memo, "Accounting for Excess, Unserviceable, and Obsolete Inventory and Operating Materials and Supplies" August 12, 2002 http://www.dod.mil/comptroller 4. DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 101107 http://www.dod.mil/comptroller/fmr/	 NAS: Unliquidated Obligations for the Research, Development, Test, and Evaluation, Navy Appropriation, April 13, 2004 http://www.hq.navy.mil/NavalAudit/ DoD IG: Accountability and Control of Materiel at the Naval Air Depot, Jacksonville (D-2003-057), March 5, 2003 http://www.dodig.osd.mil/audit/reports/fy03/03-057.pdf NAS: Logistics Feeder Systems Supporting Operating Materials and Supplies Data of the Navy's Fiscal Year 2002 Financial Statements, April 2, 2004 http://www.hq.navy.mil/NavalAudit/ DoD IG: Naval Supply Systems Command Revaluation of Inventory to Latest Acquisition Cost (D-2003-039), December 31, 2002 http://www.dodig.osd.mil/audit/reports/fy03/03-039.pdf DoD IG: Naval Air Systems Command Financial Reporting of Non-Ammunition Operating Material and Supplies for FY 2002 (D-2003-020), November 8, 2002 http://www.dodig.osd.mil/audit/reports/fy03/03-020.pdf DoD IG: Naval Ammunition Logistics Center Financial Reporting of Ammunition and Other Ordnance Assets in Operating Materials and Supplies for FY 2002 (D-2003-017), October 30, 2002

Line Item	Policy, Laws, and Regulations	Audit Reports
		http://www.dodig.osd.mil/audit/reports/fy03/03-017.pdf
General Property, Plant and Equipment	 Statement of Federal Financial Accounting Standards No. 23, "Eliminating the Category National Defense Property, Plant, and Equipment" http://www.fasab.gov/pdffiles/sffas-23.pdf DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1012 http://www.dod.mil/comptroller/fmr/ 	1. DoD IG: Financial Reporting of Deferred Maintenance Information on Navy Weapons Systems for FY 2002 (D-2003-058), March 6, 2003 http://www.dodig.osd.mil/audit/reports/fy03/03-058.pdf
Accounts Payable	DoD Financial Management Regulation, Volume 4, Chapter 9 http://www.dod.mil/comptroller/fmr/	 NAS: Erroneous Payments Made to Navy Vendors, December 2, 2004 http://www.hq.navy.mil/NavalAudit/ DoD IG: Allegation of Improper Accounting for Direct Billable Hours by the Defense Finance and Accounting Service (D-2003-127), August 28, 2003 http://www.dodig.osd.mil/audit/reports/fy03/03-127.pdf DoD IG: Accounting for Reimbursable Work Orders at Defense Finance and Accounting Service Charleston (D-2003-095), June 4, 2003
		http://www.dodig.osd.mil/audit/reports/fy03 /03-095.pdf 4. GAO: Navy Working Capital Fund: Backlog of Funded Work at the Space and Naval Warfare Systems Command Was Consistently Understated, GAO-03-668, July 1, 2003 http://www.gao.gov/new.items/d03668.pdf 5. GAO: DOD Contract Management: Overpayments Continue and Management and Accounting Issues Remain, GAO-02-635, May 30, 2002 http://www.gao.gov/new.items/d02635.pdf 6. GAO: Purchase Cards: Navy is Vulnerable

Line Item	Policy, Laws, and Regulations	Audit Reports
		to Fraud and Abuse but Is Taking Action to Resolve Control Weaknesses, GAO-02- 1041, September 27, 2002 http://www.gao.gov/new.items/d021041.pdf
Debt	 DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1015 http://www.dod.mil/comptroller/fmr/ 	
Environmental Liabilities	 DoD Instruction 5000.61, "DoD Modeling and Simulation (M&S) Verification, Validation, and Accreditation (VV&A)," 5/13/2003 http://www.dtic.mil/whs/directives/corres/html/500061.htm National Environmental Policy Act of 1970 http://ceq.eh.doe.gov/nepa/regs/nepa/nepaeqia.htm Hazardous & Solid Waste Amendments of 1984 (Public Law (PL) 96-482 http://www.faa.gov/programs/en/impact/impactheaders/hazmat.cfm Atomic Energy Act of 1954 http://epw.senate.gov/envlaws/atomic54.pdf#search='atomic% 20engergy% 20act% 20of %201954' Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (CERCLA) http://assembler.law.cornell.edu/uscode/html/uscode42/usc sup 01 42 10 103.html DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1016 http://www.dod.mil/comptroller/fmr/ 	
Other Liabilities	Contract Disputes Act of 1978 (CDA), 41 USC §§601-613 http://www.law.cornell.edu/uscode/html/uscode41/usc_sup_01_41_10_9.html DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1017 http://www.dod.mil/comptroller/fmr/	
Military Retire Benefits & Other Liabilities	DoD Financial Management Regulation, Volume 6B, Chapter 10, paragraph 1019 http://www.dod.mil/comptroller/fmr/	1. NAS: The Department of the Navy's Fiscal Year 2003 General Fund and Working Capital Fund Consolidated Balance Sheet Line - Military Retirement Benefits and Other Employment Related Actuarial Liabilities (Audit Report N2004-0038), April 13 2004 http://www.hq.navy.mil/NavalAudit/

Appendix B: USSGL Accounts and Definitions

Working Capital Fund

	Working Capital Fund Account DDRS Line Item USSGL Account USSGL Account Description Normal									
Account DDRS Line Item Number Attribute		USSGL Account Title	USSGL Account Description							
1010	Revolving Funds	Fund Balance with Treasury	The aggregate amount of funds on deposit with Treasury, excluding seized cash deposited. Fund balance with Treasury (FBWT) is increased by (1) receiving appropriations, reappropriations, continuing resolutions, appropriation restorations, and allocations; and (2) receiving transfers and reimbursements from other agencies. It also is increased by amounts borrowed from Treasury, Federal Financing Bank, or other entities, and amounts collected and credited to appropriation or fund accounts. FBWT is reduced by (1) disbursements made to pay liabilities or to purchase assets, goods, and services; (2) investments in U.S. securities (securities issued by Treasury or other Federal Government agencies); (3) cancellation of expired appropriations; (4) transfers and reimbursements to other entities or to the Treasury, and (5) sequestration or rescission of appropriations. (See USSGL account 1532, "Seized Cash Deposited.")	Debit						
1310		Accounts Receivable	Amounts due from others when the right to receive funds accrued. This may result from the performance of services, the delivery of goods, or court-ordered assessment.	Debit						
1410		Advances to Others	Payments made in contemplation of the future performance of services, receipt of goods, incurrence of expenditures, or receipt of other assets. Common examples are travel advances made in contemplation of future travel expenses or advances to contractors made in contemplation of future receipt of inventory or fixed assets.	Debit						
1450		Prepayments	Expenditures that provide future benefits. Prepayments are often recurrent in nature and cover items such as rent, taxes, royalties, commissions, insurance, and supplies.	Debit						
1511		Operating Materials and Supplies Held for Use	The cost or value of tangible personal property, such as operating materials and supplies that will be consumed in normal operations.	Debit						
1512		Operating Materials and Supplies Held in Reserve for Future Use	The cost or value of tangible personal property, such as operating materials and supplies, held in reserve because it is not readily available or because it will be needed.	Debit						
1521		Inventory Purchased for Resale	The cost or value of tangible personal property purchased by an agency for resale.	Debit						
1523		Inventory Held for Repair	The cost or value of damaged tangible personal property held as inventory that is more economical to repair than to dispose of.	Debit						
1524		Inventory -Excess,	The cost or value of tangible personal property held as inventory that exceeds the demand for sale,	Debit						

	Working Capital Fund								
Account Number	DDRS Line Item Attribute	USSGL Account Title	USSGL Account Description	Normal Balance					
		Obsolete, and Unserviceable	is no longer useful because of obsolescence, or is damaged beyond economical repair.						
1526		Inventory - Work-in- Process	The accumulated cost or value of inventory used in the production process. Work-in- process inventory includes the cost of raw materials, direct labor, and overhead.	Debit					
1527		Inventory – Finished Goods	The accumulated cost or value of completed products.	Debit					
1529		Inventory - Allowance	The amount of estimated cost to repair damaged inventory and the estimated gain or loss on the value of inventory because of unrealized holding gains or losses.	Credit					
1711		Land & Land Rights	The identifiable cost of land and land rights of unlimited duration acquired for or in connection with general property, plant, and equipment used in general operations and permanent improvements. Stewardship land (National Park or Forest and land in public domain) and materials beneath or above the surface and Outer Continental Shelf resources are excluded.	Debit					
1720		Construction-in- Progress	Includes costs of direct labor, direct material, and overhead incurred in the construction of general property, plant, and equipment (except information technology software) for which the agency will be accountable. Upon completion, these costs will be transferred to the proper capital asset account as the acquisition cost of the item.	Debit					
1730		Buildings, Improvements, & Renovations	The cost of Federal Government-owned buildings acquired for and used in providing general Federal Government services or goods. Includes the cost of renovation, improvement, restoration, or reconstruction of multi-use heritage assets when those costs are directly tied to the conduct of Federal Government operations.	Debit					
1739		Accumulated Depreciation on Buildings, Improvements, and Renovations	Accumulates depreciation charged to expense for buildings, improvements, and renovations.	Credit					
1740		Other Structures and Facilities	The cost or appraised value of Federal Government-owned structures and facilities other than buildings purchased by general and trust fund appropriations and under agency control.	Debit					
1749		Accumulated Depreciation on Other Structures and Facilities	Accumulates depreciation charged to expense for structures and facilities.	Credit					
1750	General Equipment	Equipment	The capitalized cost of tangible equipment items of a durable nature used by the agency in providing goods and services. This excludes computer software.	Debit					
1759	General Equipment	Accumulated	Accumulates depreciation charged to expense for equipment.	Credit					

	Working Capital Fund								
Account Number DDRS Line Item Attribute		USSGL Account Title	USSGL Account Description	Normal Balance					
		Depreciation on Equipment							
1820		Leasehold Improvements	The cost of improvements to leased land, buildings, structures, and facilities occupied by the Federal Government as a lessee, as well as easements and right-of-way.	Debit					
1829		Accumulated Amortization on Leasehold Improvements	Accumulates amortization charged to expense for leasehold improvements.	Credit					
1830		Internal-Use Software	The capitalized cost of internal-use software including (1) purchased off-the-shelf software, (2) contractor-developed software subject to amortization, and (3) internally developed software subject to amortization.	Debit					
1839		Accumulated Amortization on Internal-Use Software	Accumulates amortization charges to expense for internal-use software. Internal-use software will be amortized in a systematic and rational manner over the estimated useful life of the software. Software acquired for research and development with no alternative future use will be amortized over the period of the project as opposed to the normal life-cycle amortization.	Credit					
1890		Other General Property, Plant, and Equipment	The value of general property, plant, and equipment not otherwise classified above.	Debit					
1990		Other Assets	Other assets not otherwise classified above.	Debit					
2110		Accounts Payable	Amounts owed to another Federal or non-Federal entity for goods and other property ordered and received, and for services rendered by other than employees.	Credit					
2120		Disbursements in Transit	The amounts of voucher schedule payments transmitted to the regional disbursing office for payment but not processed by the regional disbursing office.	Credit					
2130		Contract Holdbacks	The amounts withheld from grantees or contractors pending completion of related contracts.	Credit					
2140	Debt to Federal Financing Bank	Accrued Interest Payable	Amount of interest accrued and owed to others.	Credit					
2190		Other Accrued Liabilities	Amounts of liabilities not otherwise classified above.	Credit					
2210		Accrued Funded Payroll and Leave	The estimated liability for salaries, wages, and funded annual leave and sick leave that have been earned but are unpaid. (Refer to FASAB's Selected Assets and Liability Standard, number 1,paragraph 84.)	Credit					
2213	Health Benefits	Employer Contributions and Payroll Taxes Payable	The employer portion of payroll taxes and benefit contributions, such as retirement, including the agency's contribution to the Thrift Savings Plan ("N" attribute), and health and life insurance for covered employees.	Credit					

	Working Capital Fund								
Account Number	DDRS Line Item Attribute	USSGL Account Title	USSGL Account Description	Normal Balance					
2213	Life Insurance	Employer Contributions and Payroll Taxes Payable	See Above	Credit					
2213	Retirement	Employer Contributions and Payroll Taxes Payable	See Above	Credit					
2213	VSIP	Employer Contributions and Payroll Taxes Payable	See Above	Credit					
2310	Disbursing Officer Cash	Advances From Others	The balance of amounts advanced by other Federal and non-Federal entities for goods and services to be furnished.	Credit					
2400		Liability for Deposit Funds, Clearing Accounts, and Undeposited Collections	Amounts offsetting undeposited collections and collections deposited in deposit funds and clearing accounts, including suspense accounts, awaiting disposition or reclassification.	Credit					
2520		Principal Payable to the Federal Financing Bank	The amount of loan principal owed to the Federal Financing Bank.	Credit					
2650	FECA	Actuarial FECA Liability	Amount recorded by employer agencies for the actuarial present value of future FECA benefits provided to Federal employees or their beneficiaries as a result of work-related deaths, disability, or occupational disease. (Refer to FASAB's Liability Standard, number 5, paragraphs 95 and 96.)	Credit					
2920		Contingent Liabilities	Amount that is recognized as a result of a past event where a future outflow or other sacrifice of resource is probable and measurable. Record a contingent liability related to environmental cleanup cost in USSGL account 2995, "Estimated Cleanup Cost Liability."	Credit					
2980	S. A/R - C	Custodial Liability	The amount of custodial revenue yet to be transferred to another entity.	Credit					
2980	S. A/R - NC	Custodial Liability	The amount of custodial revenue yet to be transferred to another entity.	Credit					
2990		Other Liabilities	Other liabilities not otherwise classified.	Credit					

General Fund

	General Fund									
Account Number	DDRS Line Item Attribute	USSGL Account Title	USSGL Account Description	Normal Balance						
1010	Appropriated Funds	Fund Balance with Treasury	The aggregate amount of funds on deposit with Treasury, excluding seized cash deposited. Fund balance with Treasury (FBWT) is increased by (1) receiving appropriations, reappropriations, continuing resolutions, appropriation restorations, and allocations; and (2) receiving transfers and reimbursements from other agencies. It also is increased by amounts borrowed from Treasury, Federal Financing Bank, or other entities, and amounts collected and credited to appropriation or fund accounts. FBWT is reduced by (1) disbursements made to pay liabilities or to purchase assets, goods, and services; (2) investments in U.S. securities (securities issued by Treasury or other Federal Government agencies); (3) cancellation of expired appropriations; (4) transfers and reimbursements to other entities or to the Treasury, and (5) sequestration or rescission of appropriations. (See USSGL account 1532, "Seized Cash Deposited.")	Debit						
1010	Other Fund Types	Fund Balance with Treasury	See Above	Debit						
1010	Trust Funds	Fund Balance with Treasury	See Above	Debit						
1110		Undeposited Collections	Collections on hand, not yet deposited within the same accounting period.	Debit						
1190		Other Cash	Cash holdings not otherwise classified.	Debit						
1200		Foreign Currency	The U.S. Dollar equivalent of foreign government currency.	Debit						
1310		Accounts Receivable	Amounts due from others when the right to receive funds accrued. This may result from the performance of services, the delivery of goods, or court-ordered assessment.	Debit						
1319		Allowance for Loss on Accounts Receivable	Estimated amount of uncollectible accounts receivable. Increase the account by the amount estimated to be uncollectible each accounting period. Decrease the account by the actual amount subsequently written off. The amount should consider outstanding advances.	Credit						
1340	Investments	Interest Receivable	Amounts of accrued interest charges on accounts and loans receivable. This also includes interest accrued on investment securities.	Debit						
1340	A/R	Interest Receivable	Amounts of accrued interest charges on accounts and loans receivable. This also includes interest accrued on investment securities.	Debit						
1360	A/R	Penalties, Fines, and Administrative Fees Receivable	Amounts of penalties, fines, and administrative fees on accounts and loans receivable due to the delinquency of a debt.	Debit						
1410		Advances to Others	Payments made in contemplation of the future performance of services, receipt of goods, incurrence of expenditures, or receipt of other assets. Common examples are travel advances made in contemplation of future travel expenses or advances to contractors made in	Debit						

	General Fund								
Account Number	DDRS Line Item Attribute	USSGL Account Title	USSGL Account Description	Normal Balance					
			contemplation of future receipt of inventory or fixed assets.						
1450	Outstanding Contract Financing Payments	Prepayments	Expenditures that provide future benefits. Prepayments are often recurrent in nature and cover items such as rent, taxes, royalties, commissions, insurance, and supplies.	Debit					
1511		Operating Materials and Supplies Held for Use	The cost or value of tangible personal property, such as operating materials and supplies that will be consumed in normal operations.	Debit					
1513		Operating Materials and Supplies -Excess, Unserviceable, and Obsolete	The cost or value of tangible personal property, such as operating materials and supplies, that exceeds the amount expected to be used; is no longer needed because of changes in technology, laws, customs, or operations; or is damaged physically and cannot be consumed in operations.	Debit					
1514		Operating Materials and Supplies Held for Repair	The cost/value of damaged personal property held as operating materials and supplies, which is more economical to repair than to dispose of. Agencies with immaterial amounts of operating materials and supplies held for repair may report these amounts in USSGL account 1511 "Operating Materials and Supplies Held for Sale."	Debit					
1519	Excess, Obsolete, and Unserviceable	Operating Materials and Supplies -Allowance	The amount of estimated repairs needed for damaged operating materials and supplies and the estimated gain or loss on the value of inventory due to unrealized holding gains and losses.	Credit					
1519	Held for Repair	Operating Materials and Supplies -Allowance	See Above	Credit					
1527		Inventory -Finished Goods	The accumulated cost or value of completed products.	Debit					
1610	Non-Marketable Market Based	Investments in U.S. Treasury Securities Issued by the Bureau of the Public Debt	The par value of U.S. Treasury securities issued by the Bureau of the Public Debt. This includes marketable Treasury securities, non-marketable Treasury securities, and market-based Treasury securities.	Debit					
1611	Non-Marketable Market Based- Trust Fund Only	Discount on U.S. Treasury Securities Issued by Public Debt	The full discount on U.S. Treasury securities issued by the Bureau of the Public Debt and held by an agency.	Debit					
1612	Non-Marketable Market Based	Premium on U.S. Treasury Securities Issued by the Bureau of the Public Debt	The full premium on U.S. Treasury securities issued by the Bureau of the Public Debt and held by an agency.	Debit					
1613	Non-Marketable Market Based	Amortization of Discount and Premium on U.S. Treasury Securities Issued	The amortization amount of discounts and premiums on U.S. Treasury securities issued by the Bureau of the Public Debt and held by an agency. FACTS II normal balance assigned to this account is "debit."	Debit					

	General Fund									
Account Number	DDRS Line Item Attribute	USSGL Account Title	USSGL Account Description	Normal Balance						
		by the Bureau of the Public Debt								
1711		Land & Land Rights	The identifiable cost of land and land rights of unlimited duration acquired for or in connection with general property, plant, and equipment used in general operations and permanent improvements. Stewardship land (National Park or Forest and land in public domain) and materials beneath or above the surface and Outer Continental Shelf resources are excluded.	Debit						
1720		Construction-in-Progress	Includes costs of direct labor, direct material, and overhead incurred in the construction of general property, plant, and equipment (except information technology software) for which the agency will be accountable. Upon completion, these costs will be transferred to the proper capital asset account as the acquisition cost of the item.	Debit						
1730		Buildings, Improvements, & Renovations	The cost of Federal Government-owned buildings acquired for and used in providing general Federal Government services or goods. Includes the cost of renovation, improvement, restoration, or reconstruction of multi-use heritage as sets when those costs are directly tied to the conduct of Federal Government operations.	Debit						
1739		Accumulated Depreciation on Buildings, Improvements, and Renovations	Accumulates depreciation charged to expense for buildings, improvements, and renovations.	Credit						
1750	General Equipment	Equipment	The capitalized cost of tangible equipment items of a durable nature used by the agency in providing goods and services. This excludes computer software.	Debit						
1750	Military Equipment	Equipment	See Above	Debit						
1759	General Equipment	Accumulated Depreciation on Equipment	Accumulates depreciation charged to expense for equipment.	Credit						
1759	Military Equipment	Accumulated Depreciation on Equipment	See Above	Credit						
1810	Machinery & Equipment	Assets Under Capital Lease	The amount of assets being leased under terms equivalent to an installment purchase.	Debit						
1820		Leasehold Improvements	The cost of improvements to leased land, buildings, structures, and facilities occupied by the Federal Government as a lessee, as well as easements and right-of-way.	Debit						
1829		Accumulated Amortization on Leasehold Improvements	Accumulates amortization charged to expense for leasehold improvements.	Credit						

			General Fund					
Account DDRS Line Number Item Attribute		USSGL Account Title	USSGL Account Description					
1830		Internal-Use Software	The capitalized cost of internal-use software including (1) purchased off-the-shelf software, (2) contractor-developed software subject to amortization, and (3) internally developed software subject to amortization.	Debit				
1839		Accumulated Amortization on Internal-Use Software	Accumulates amort ization charges to expense for internal-use software. Internal-use software will be amortized in a systematic and rational manner over the estimated useful life of the software. Software acquired for research and development with no alternative future use will be amortized over the period of the project as opposed to the normal life-cycle amortization.	Credit				
2110		Accounts Payable	Amounts owed to another Federal or non-Federal entity for goods and other property ordered and received, and for services rendered by other than employees.	Credit				
2120		Disbursements in Transit	The amounts of voucher schedule payments transmitted to the regional disbursing office for payment but not processed by the regional disbursing office.	Credit				
2130		Contract Holdbacks	The amounts withheld from grantees or contractors pending completion of related contracts.	Credit				
2190		Other Accrued Liabilities	Amounts of liabilities not otherwise classified above.	Credit				
2210		Accrued Funded Payroll and Leave	The estimated liability for salaries, wages, and funded annual leave and sick leave that have been earned but are unpaid. (Refer to FASAB SFFAS No. 1, Accounting for Selected Assets and Liabilities, paragraph 84.)	Credit				
2213	Health Benefits	Employer Contributions and Payroll Taxes Payable	The employer portion of payroll taxes and benefit contributions, such as retirement, including the agency's contribution to the Thrift Savings Plan ("N" attribute), and health and life insurance for covered employees.	Credit				
2213	Life Insurance	Employer Contributions and Payroll Taxes Payable	See Above	Credit				
2213	Retirement	Employer Contributions and Payroll Taxes Payable	See Above	Credit				
2213	VSIP	Employer Contributions and Payroll Taxes Payable	See Above	Credit				
2215	Unemployment	Other Post-Employment Benefits Due and Payable	Amounts due to former or inactive employees (not retired) and/or beneficiaries. Other post- employment benefits can include salary continuation, severance benefits, counseling, training, funded unemployment liability for Federal employees, funded Federal Employee Compensation Act (FECA) liability, and the current portion of veterans' disability compensation benefits. This is not an actuarial liability.	Credit				
2220	Annual Leave-C	Unfunded Leave	The amount recorded by an employer agency for unpaid leave earned that the employee is entitled to upon separation and that will be funded from future years' appropriations.	Credit				

	General Fund									
Account	DDRS Line	USSGL Account Title	USSGL Account Description	Normal						
Number	Item Attribute		·	Balance						
2220	Annual Leave-NC	Unfunded Leave	The amount recorded by an employer agency for unpaid leave earned that the employee is							
			entitled to upon separation and that will be funded from future years' appropriations.	Credit						
2225		Unfunded FECA Liability	The amount of Federal Employees Compensation Act (FECA) liability billed to agencies by							
			the Department of Labor for FECA payments made on the agencies' behalves. The funding for the liability will be made from a future appropriation. This is not an actuarial liability.	Credit						

Appendix C: Validation Business Process Matrix (WCF and GF)

Working Capital Fund

					Wo	orking Capita	al Fund				
	Business Processes										
Balan Items	nce Sheet Line	Funds Control	Billing	Cash Receipt/ Refunds	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
Fund Treas											
1.A	Appropriated Funds	X		X	X				X	X	X
1.B	Revolving Funds	X		X	X				X	X	X
1.C	Trust Funds	X		X	X				X	X	X
1.D	Other Fund Types	X		X	X				X	X	X
Accou	nts Receivable										
1	Intra- governmental Receivable	X	X	X							X
2	Non-Federal Receivables (Public)	X	X	X	X				X	X	X
Other	Assets										
1.A	Advances and Prepayments (Intra)	X							X		X
1.B	Other Assets	X							X		X
2.A	Outstanding Contract Financing Payments	X		X					х		х
2.B	Other Assets (With the Public)	X		X					X		X

						orking Capita Business Prod					
Balar Items	nce Sheet Line	Funds Control	Billing	Cash Receipt/ Refunds	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
Inven Prope	tory and Related										
1	Inventory, Net	X			X	X	X	X	X		X
2	Operating Materials and Supplies, Net	X			X	X	X	X	X		X
3	Stockpile Materials, Net	X			X	X	X	X	X		X
Opera	ating Materials upplies										
1.A	Held for Use	X			X	X	X	X	X		X
1.B	Held for Repair	X			X			X			X
1.C	Excess, Obsolete, and Unserviceable							x			X
	ral Property, Plant,										
1.A	Land	X									X
1.B	Building, Structures, and Facilities	X									X
1.C	Leasehold Improvements	X			X	X	X		X		X
1.D	Software	X			X	X	X		X		X
1.E	Equipment	X			X	X	X	X	X		X
1.F	Military Equipment	X			X	X	X	X	X		X
1.G	Assets Under	X			X	X	X	X	X		X

					Wo	orking Capita Business Proc	al Fund cesses				
Balar Items	nce Sheet Line	Funds Control	Billing	Cash Receipt/ Refunds	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
	Capital Lease										
1.H	Construction-in- Progress	X				X	X		X		X
1.I	Other	X			X	X	X		X		X
Accou	ints Payable										
1	Intra- governmental Payables	X					X		X		X
2	Non-Federal Payables (to the Public)	X					X		X		X
Debt											
1.A	Held by Government										
1.B	Accounts Held by the Public										
2.A	Debt to the Treasury	X							X		X
2.B	Debt to the Federal Financing Bank	X							X		X
2.C	Debt to Other Federal Agencies	X							X		X
Other	Liabilities										
1.A	Advances from Others	X		X					X		X
1.B	Deferred Credits	X		X					X		X
1.C	Deposit Funds and Suspense	X		X					X		X

					Wo	orking Capita Business Prod	al Fund cesses				
Balan Items	ice Sheet Line	Funds Control	Billing	Cash Receipt/ Refunds	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
	Account Liabilities										
1.D	Resources Payable to Treasury	X							X		X
1.E	Disbursing Officer Cash	X							X		X
1.F.1	National Defense PP&E (Non- nuclear)	X							Х		X
1.F.2	Excess/Obsolete Structures	X							X		X
1.F.3	Conventional Munitions Disposal	X							X		X
1.G	Accounts Payable- Cancelled Appropriations	X							X		X
1.H	Judgment Fund Liabilities	X							X		X
1.I	FECA Reimbursement to DOL	X							Х		X
1.J	Capital Lease Liability	X							X		X
1.K	Other Liabilities	X							X		X
	Non-Federal:										
2.A	Accrued Funded Payroll and Benefits	X							X		x
2.B	Advances from	X		X					X		X

					Wo	orking Capita Business Prod	al Fund cesses				
Balan Items	ce Sheet Line	Funds Control	Billing	Cash Receipt/ Refunds	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
	Others										
2.C	Deferred Credits	X		X					X		X
2.D	Loan Guarantee Liability	X		X					X		X
2.E	Liability for Subsidy Related to Undisbursed Loans	X		X					X		X
2.F	Deposit Funds and Suspense Account	X		X					X		X
2.G	Temporary Early Retirement Authority	X							X		X
2.H.1	National Defense PP&E (Non- nuclear)	X							X		X
2.H.2	Excess/Obsolete Structures	X							X		X
2.H.3	Conventional Munitions Disposal	X							X		X
2.H.4	Other	X							X		X
2.I	Accounts Payable- Cancelled Appropriations	X							Х		X
2.J	Accrued Unfunded Annual Leave	X							X		X
2.K	Accrued	X							X		X

						orking Capita Business Prod					
Balan Items	ce Sheet Line	Funds Control	Billing	Cash Receipt/ Refunds	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
	Entitlement Benefits for Military Retirees										
2.L	Capital Lease Liability	X							X		X
2.M	Other Liabilities	X							X		X
Actua	rial Liabilities										
1.A	Military Retirement Pensions	X								X	X
1.B	Military Retirement Health Benefits	X								X	X
1.C	Medicare- Eligible Retiree Benefits	X								X	X
2.A	FECA	X								X	X
2.B	Voluntary Separation Incentive Programs	X							х		X
2.C	DoD Educational Benefits Fund	X								X	X
Reven	ue	X	X	X	X						X
Expen	ses	X					X		X	X	X

General Fund

	General Fund Business Processes											
			I	I ~ -				Ι	T =	I	T	
	ice Sheet Line	Funds	Billing	Cash	Returns	Requisition	Purchasing/	Transportation	Disbursements	Payroll	Financial	
Items		Control		Receipt			Acquisitions				Reporting	
	Balance with											
Treas												
1.A	Appropriated Funds	X		X	X				X	X	X	
1.B	Revolving Funds	X		X	X				X	X	X	
1.C	Trust Funds	X		X	X				X	X	X	
1.D	Other Fund Types	X		X	X				X	X	X	
Invest	ments											
1.C	Non-Martketable, Market-Based	X					X		X		X	
1.E	Accrued Interest	X		X							X	
Accou	nts Receivable											
1	Intra- governmental Receivable	X	X	X							X	
2	Non-Federal Receivables (Public)	X	X	X	X				X	X	X	
Other	Assets											
1.A	Advances and Prepayments (Intra)	X							X		X	
1.B	Other Assets	X							X		X	
2.A	Outstanding Contract Financing Payments	X		X					X		X	

]	General Fu Business Prod					
Balan Items	nce Sheet Line	Funds Control	Billing	Cash Receipt	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
2.B	Other Assets (With the Public)	X		X					X		X
Cash a Assets	and Other Monetary										
1	Cash	X		X					X	X	X
2	Foreign Currency	X		X					X		X
3	Other Monetary Assets	X		X					X		X
	Loan and/or Loan ntee Programs										
1	Loans Receivable		X	X							X
Invent Prope	tory and Related rty										
1	Inventory, Net	X			X	X	X	X	X		X
2	Operating Materials and Supplies, Net	X			X	X	X	X	X		X
3	Stockpile Materials, Net	X			X	X	X	X	X		x
Opera Suppli	ting Materials and										
1.A	Held for Use	X			X	X	X	X	X		X
1.B	Held for Repair	X			X			X			X
1.C	Excess, Obsolete, and Unserviceable							X			X
	al Property, Plant, quipment										

					I	General Fu Business Proc					
Balan Items	ce Sheet Line	Funds Control	Billing	Cash Receipt	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
1.A	Land	X									X
1.B	Building, Structures, and Facilities	X									X
1.C	Leasehold Improvements	X			X	X	X		X		X
1.D	Software	X			X	X	X		X		X
1.E	Equipment	X			X	X	X	X	X		X
1.F	Military Equipment	X			X	X	X	X	X		X
1.G	Assets Under Capital Lease	X			X	X	X	X	X		X
1.H	Construction-in- Progress	X				X	X		X		X
1.I	Other	X			X	X	X		X		X
Assets Lease	Under Capital										
1.B	Equipment	X			X	X	X	X	X		X
1.D	Accumulated Amortization										X
Accou	nts Payable										
1	Intra- governmental Payables	X					X		X		X
2	Non-Federal Payables (to the Public)	X					X		X		X
Debt											

					I	General Fu Business Prod					
Balan Items	nce Sheet Line	Funds Control	Billing	Cash Receipt	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
2.C	Debt to Other Federal Agencies	X							X		X
Enviro Liabili	onmental										
1.A.1	DERP- Active Installations (ER)	X							X		X
1.A.2	DERP- Active Installations- Closed Ranges	X							X		X
1.B.1	Non-DERP- Active Installations- Corrective Action	X							X		X
1.B.2	Non-DERP- Closure Requirements	X							X		X
1.B.3	Non-DERP- Environmental Response	X							X		X
1.B.4	Non-DERP- Other	X							X		X
1.C.1	BRAC- ER	X							X		X
1.C.2	BRAC- ER for Transferring Ranges	X							X		X
1.D.1	Nuclear Powered Aircraft	X							X		X
1.D.2	Nuclear Powered Submarines	X							X		X
1.D.3	Other Nuclear Powered Ships	X							X		X
1.D.4	Other National	X							X		X

					I	General Fu Business Prod					
Balan Items	ce Sheet Line	Funds Control	Billing	Cash Receipt	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
	Defense Systems										
Other	Liabilities										
1.A	Advances from Others	X		X					X		X
1.B	Deferred Credits	X		X					X		X
1.C	Deposit Funds and Suspense Account Liabilities	X		X					X		X
1.D	Resources Payable to Treasury	X							X		X
1.E	Disbursing Officer Cash	X							X		X
1.F.1	National Defense PP&E (Non- nuclear)	X							X		X
1.F.2	Excess/Obsolete Structures	X							X		X
1.F.3	Conventional Munitions Disposal	X							X		X
1.F.4	Other	X							X		X
1.G	Accounts Payable- Cancelled Appropriations	X							X		x
1.H	Judgment Fund Liabilities	X							X		X
1.I	FECA Reimbursement to DOL	X							X		X
1.J	Capital Lease Liability	X							X		X

					I	General Fu Business Prod					
Balan Items	ce Sheet Line	Funds Control	Billing	Cash Receipt	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
1.K	Other Liabilities	X							X		X
	Non-Federal:										
2.A	Accrued Funded Payroll and Benefits	X							X		X
2.B	Advances from Others	X		X					X		X
2.C	Deferred Credits	X		X					X		X
2.D	Loan Guarantee Liability	X		X					X		X
2.E	Liability for Subsidy Related to Undisbursed Loans	X		X					X		X
2.F	Deposit Funds and Suspense Account	X		X					X		X
2.G	Temporary Early Retirement Authority	X							X		X
2.H.1	National Defense PP&E (Non- nuclear)	X							X		X
2.H.2	Excess/Obsolete Structures	X							X		X
2.H.3	Conventional Munitions Disposal	X							X		X
2.H.4	Other	X							X		X
2.I	Accounts Payable- Cancelled Appropriations	X							X		X

					I	General Fu Business Prod					
Balan Items	ce Sheet Line	Funds Control	Billing	Cash Receipt	Returns	Requisition	Purchasing/ Acquisitions	Transportation	Disbursements	Payroll	Financial Reporting
2.J	Accrued Unfunded Annual Leave	X							X		X
2.K	Accrued Entitlement Benefits for Military Retirees	X							X		X
2.L	Capital Lease Liability	X							X		X
2.M	Other Liabilities	X							X		X
Actua	rial Liabilities										
1.A	Military Retirement Pensions	X								X	X
1.B	Military Retirement Health Benefits	X								X	X
1.C	Medicare-Eligible Retiree Benefits	X								X	X
2.A	FECA	X								X	X
2.B	Voluntary Separation Incentive Programs	X							х		х
2.C	DoD Educational Benefits Fund	X								X	X
Reven	ue	X	X	X	X						X
Expen	ses	X					X		X	X	X

Appendix D: Sample Business Process Memorandum & Flow chart

The following samples are for guidance purposes only. The samples provide a high-level description of the actual process. All memorandums and flow charts should be as detailed as possible.

DON General Fund Investments Business Process

Organizations Responsible for DON General Fund Investments Business Process:

 Assistant for Administration to the Under Secretary of the Navy (AAUSN)

Assistant for Administration Under Secretary of the Navy Special Programs Division Navy Annex Rm. 2519 Washington, DC 20370;

• United States Naval Academy (USNA)

Comptroller Department
U. S. Naval Academy
181 Wainwright Road
Annapolis, MD 21402-5008; and

• Defense Finance and Accounting Service – Cleveland (DFAS-CL)

1240 East 9th St. Code ***** Cleveland, OH 44199

Points of Contact:

- Jodi Johnson, AAUSN, 703-693-0975, jodi.Johnson@navy.mil;
- Mona Quinn, USNA, DSN 281-1613, monagail.quinn@navy.mil; and
- Dave Tomcho, DFAS-CL, 216-204-2742, david.tomcho@dfas.mil

Purpose: To describe the business process flow (i.e., collection, processing, recordation, summarization, and reporting) for the DON General Fund Investments.

Prepared By: FMO
Point of Contact: Gil Gardner, 202-685-6727
Date: 09 September 2004

Process Description:

- 1. AAUSN and USNA analyze available funds for potential investments in non-marketable, market-based securities issued by the Department of Treasury's Bureau of Public Debt (Treasury/BPD).
- 2. AAUSN and USNA Comptrollers or designees approve the form "Request for Investment/Redemption" prior to submission to Treasury/BPD.
- 3. Treasury/BPD purchases T-Bills based on AAUSN's and USNA's request (see #2 above).

- 4. Treasury/BPD withdraws funds from DON's Fund Balance with Treasury to cover T-Bill purchase.
- 5. AAUSN and USNA download the "Transaction Confirmation" from the Treasury/BPD's website and determine whether interest has been earned on the investment(s).
- 6. If interest has not been earned (see #5 above), then AAUSN and USNA prepare a spreadsheet that summarizes the values of investments relative to their respective trust funds.
- 7. If interest has been earned (see #5 above), then AAUSN and USNA complete NAVCOMPT Form 372, "Allotment Authorization." AAUSN and USNA Comptrollers or designees approve NAVCOMPT Form 372 prior to recordation in the Standard Accounting and Reporting System Field Level (STARS-FL). AAUSN and USNA send a copy of NAVCOMPT Form 372 to DFAS-CL and DFAS-Charleston.
- 8. On a monthly basis, AAUSN and USNA download the Department of Treasury Standard Form 224, "Statement of Account."
- 9. AAUSN and USNA reconcile the SF 224 (see #8 above) with the Summary of Values of Investments spreadsheet (see #6 above). AAUSN and USNA coordinate resolution of errors or discrepancies with DFAS-CL or Treasury BPD.
- 10. On a quarterly basis, DFAS-CL prepares the Standard Form 133, "Report of Budget Execution and Budgetary Resources" based on transaction confirmations (see #5 above) and the SF 224 (see #8 above). DFAS-CL records SF 133 data in STARS-FDR. DFAS-CL reconciles investment transaction information on the SF 224 with the information produced on the SF 133.
- 11. On a quarterly basis, DFAS-CL also records journal vouchers in DDRS-AFS based on information that DFAS-CL downloads from the IFCS website (Treasury/BPD). This information includes accrued interest and amortized premium/discount.

Control Objectives, Risks & Control Activities:

1. **Financial Reporting Control Objective:** Laws, regulations, and management policy should authorize recorded transactions and process procedures. Appropriate individuals in accordance with management's general or specific criteria should approve recorded transactions.

Risk of potential misstatement: Recorded transactions do not represent economic events that actually occurred.

Control Activity: AAUSN and USNA Comptrollers or designees approve "Request for Investment/Redemption" – see #2 above.

2. **Financial Reporting Control Objective:** Laws, regulations, and management policy should authorize recorded transactions and process procedures. Appropriate individuals in accordance with management's general or specific criteria should approve recorded transactions.

Risk of potential misstatement: Appropriate individuals in accordance with management's general or specific criteria should approve recorded transactions.

Control Activity: AAUSN and USNA Comptrollers or designees approve NAVCOMPT Form 372 prior to recordation in STARS-FL – see #7 above.

3. **Financial Reporting Control Objective:** Transactions should be recorded at correct amounts.

Risk of potential misstatement: Transactions are recorded at incorrect amounts.

Control Activity: AAUSN and USNA coordinate resolution of errors or discrepancies with DFAS-CL or Treasury/BPD – see #9 above.

4. **Financial Reporting Control Objective:** Assets included in the financial statements are valued on an inappropriate basis.

Risk of potential misstatement: Assets included in the financial statements should be valued on an appropriate valuation basis.

Control Activity: DFAS-CL reconciles investment transaction information on the SF 224 with the information produced on the SF 133 – see #10 above.

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